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# Organization clustering airports using K-Means clustering algorithm

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**Abstract.** One of the right management quantity of human resources is through the establishment of an efficient organizational structure in accordance with the conditions of the airport. PT. Angkasa Pura II (Persero) is one of the State-Owned Enterprises engaged in the business of airport services in the western region which currently has 16 airports. With the growing needs of air transportation, PT. Angkasa Pura II is projected by the Ministry of Transportation to become the manager of 21 airports. With an additional projection of 5 airports, PT. Angkasa Pura II (Persero) requires projections clustering for all 21 airports to be managed in order to form the right organizational structure. Therefore, 5 clusters are formed using the k-means algorithm. This method is used because it is one of the partitional clustering methods. Partitional clustering method was chosen because it was known that the company wanted to form 5 clusters. In this study clustering was carried out based on variable aircraft movements, passenger movement, cargo, area, terminal area, runway, EBITDA and revenue. The result is obtained in cluster(1) there is 1 airport, cluster(2) there are 6 airports, cluster(3) there are 5 airports, cluster(4) there are 2 airports and cluster(5) there are 5 airports.

## 1. Introduction

Airport is an area on land and / or waters with convinced limits that are used as a place for airliner landing and taking off, boarding passengers, loading and unloading goods, and intra-and inter-mode transportation, which are armed with safety facilities and navigation security, as well as basic facilities and other aiding facilities (PM.69 of 2013 concerning the National Airport Regulations). The structure of a corporate organization is a formal framework of an organization with a framework that is divided, grouped and coordinated [4]. PT Angkasa Pura II (Persero) is one of the State-Owned Business in the Exhortation of Transportation which is committed in the field of airport benefit and airport-related benefit in the territory of West Indonesia. Until now, PT. Angkasa Pura II has managed 16 airports but over time PT. Angkasa Pura II (Persero) is projected by the Ministry of Transportation to become the manager of 21 airports by adding 5 new airports. With the additional 5 airport projections, PT. Angkasa Pura II (Persero) as the airport manager takes projection clustering all 21 airports to be managed in order to establish appropriate organizational structure at every airport in accordance with the circumstances and a load of each airport so there is no wastage of human resources. Based on the needs of clustering projections of 21 airports to be managed, this study usage the k-means algorithm to create clusters. This is because the K-Means algorithm issues forth partitional clustering arrangements. Partitional clustering method was chosen because it was known that the company wanted to form 5 airport clusters based on the projections of 21 airports to be managed.



## 2. Methodology

In clustering, this method attempts to place similar objects (close distance) in one cluster and make the distance between clusters as far as possible. In general the method on clustering can be classified into 2 methods that is partitional clustering and hierarchy clustering. The difference between the two based on the way the clustering is. Hierarchy clustering creates a certain level of cluster while partitional clustering divides the data set into a number of groups that do not overlap one group to another, meaning that each data only becomes one group. In the hierarchy clustering there is no known number of clusters to be made while the partitional clustering is already known to the number of clusters to be made. The hierarchical clustering method consists of complete linkage clustering, single link age clustering, average link age clustering and centroid link age clustering [2].

In partitional clustering consists of the K-Means method and DBSCAN. The K-Means approach is compared to other methods is more analyze in capturing information. K-Means is one method of non-hierarchical clustering data that attempts to partition existing data into one or more clusters or groups. This method is partitioned into clusters or groups so that the data that has the same characteristics (High intra-class similarity) are grouped into the same cluster and which have different characteristics (inter-class similarity Law) grouped in the other group [3].

The steps to Clustering with the K Means method are as follows:

1. Select the number of cluster K.
2. Initialize K cluster centers randomly.
3. Allocation of all data / objects to the nearest cluster.

To calculate the distance of all data to each cluster center point can use the Euclidean distance theory which is formulated as follows:

$$D(ij) = \sqrt{\sum_{i=1}^p |X_{ki} - X_{kj}|^2} \quad (1)$$

Where :

$D(ij)$  = data distance to (i) to cluster center (j)

$X_{ki}$  = Data to (i) in the data attribute to (k)

$X_{kj}$  = Center point (j) in attribute (k)

4. Recalculate the cluster center with the current cluster membership. The cluster center is the average of all data / objects in a particular cluster.

$$C(jk) = \frac{\sum X_{ki}}{n} \quad (2)$$

Where :

$C(jk)$  = New cluster center (centroid)

$X_{ki}$  = Data to (i) in the data attribute to (k) at temporary centroid position

$n$  = the amount 1of data at temporary centroid position

5. Assign each object to use the new cluster center. If the cluster center does not change again, the clustering process is complete. Or, go back to step number 3 until the center of the cluster doesn't change again.

## 3. Result And Discussion

### 3.1. ANOVA Test

Analysis of variance (ANOVA) technique is used to determine whether there is a difference or there is an influence of a factor on a particular response. The initial hypothesis (H0) is a statement tested both statistically in the form of no relationship or no influence. Hypothesis (H1) is an opposing statement from H0 in the form of a statement of a relationship or influence.

Based on Table 1. the calculation of Analysis of Variance above, it is obtained results that the overall value of F Statistics is greater than F Critical ( $F_{\alpha_{0,05}(4,14)} = 3,112$ ). This shows the influence of all these variables on the formation of airport clusters

**Table 1. ANOVA**

	Cluster		Error		F	Sig.
	Mean Square	Df	Mean Square	Df		
Zscore(pesawat)	4,064	4	,125	14	32,597	,000
Zscore(penumpang)	4,191	4	,088	14	47,407	,000
Zscore(kargo)	3,833	4	,191	14	20,116	,000
Zscore(luasterminal)	4,196	4	,087	14	48,374	,000
Zscore(luaswilayah)	2,793	4	,488	14	5,724	,006
Zscore(runway)	2,439	4	,589	14	4,143	,020
Zscore(EBITDA)	4,021	4	,137	14	29,403	,000
Zscore(Revenue)	4,155	4	,099	14	42,168	,000

### 3.2. Two-Step Cluster

Two-step cluster analysis is performed to show the value of Silhouette Coefficient which is useful to see the quality and strength of the Cluster, how well an object is placed in a Cluster. Two step cluster analysis can be obtained using SPSS software.

Silhouette Coefficient is used to see the quality and strength of a cluster, how well an object is placed in a cluster. Here is the result of two-step cluster analysis regarding silhouette coefficient values using SPSS Software.

Based on the consequence of the two-step cluster study when adopting the number of 5 clusters, can be known that the silhouette measure of cohesion and separation value is 0.5 which is categorized in the Good silhouette coefficient category. This shows that the quality and strength of the cluster formed is good.

**Table 2. Airport data that will be clustered**

Airport	Aircraft (Unit)	Passenger (Person)	Cargo (Ton)	Terminal (Meter <sup>2</sup> )	Area (Hectares)	Runaway (Meter)	EBITDA (Juta)	Revenue (Juta)
A	37.372	4.286.289	18.322.718	29.000	835,99	2.240	91.994	226.932
B	45.118	4.167.777	18.616.951	32000	305,62	2.250	51.130	167.835
C	52.571	5.119.286	17.872.318	34.000	200,36	3.000	98.007	234.443
D	33.696	4.349.498	17.729.484	20.568	411	2.750	43.677	161.354
E	35.982	3.889.802	14.738.128	17.000	157	2.220	95.368	192.960
F	80.431	7.609.051	27.169.914	21.108	165	3.000	148.289	318.187
G	21.277	1.942.229	9.746.751	13.000	169,19	2.220	30.103	101.341
H	25.562	2.258.470	9.785.893	12.170	145	2.250	-3.058	67.251
I	6.655	386.746	2.999.426	8.373	95,62	2.256	-33.205	14.602
J	12.559	1.321.375	5.505.561	14.742	230	3.000	-16.545	56.498
K	6.468	310.721	130.363	1.700	142	2.250	-18.390	15.570
L	7.340	209.323	0	7000	129	2.250	-27.186	7.440
M	1.031	92.789	0	118.284	873	2.500	0	0
N	11.990	953.017	7.326.121	29.144	388	2.500	-18.390	15.570
O	22.539	2.463.703	19.740.841	3.084	128	2.770	-18.390	15.570
P	9.532	1.044.084	10.542.871	2.492	416	2.400	-18.390	15.570
Q	9.719	1.065.479	11.453.800	2.000	388	2.250	-18.390	15.570
R	472	16.413	113.959	304	129	1.850	-18.390	15.570
S	3.156	164.508	1.331.337	1.250	129	2.260	-18.390	15.570

### 3.3. K-Means Clustering Algorithm

The problem solving are determine the number of clusters K, determine the point K centroid, calculate the distance between objects and K centroid, group by minimum distance until the centroid position same.

The cluster that want to create is 5 clusters outside Soekarno Hatta Airport and Kualanamu Airport. Data collection was conducted on the aircraft movement data, the movement of passengers, cargo, area, terminal area, EBITDA (Earnings Before Interest, Taxes, Depreciation, and Amortization), and revenue. Table 2. above is the data processing has done.

The next step is how to determine the initial Centroid is random selection. Table 3. below is the initial cluster center (centroid) that used in this research.

**Table 3.** Initial centroid determination

Number	Aircraft	Passenger	Cargo	Terminal	Area	Runway	EBITDA	Revenue
1	80.431	7.609.051	27.169.914	22.793	165	3.000	148.289	318.187
2	52.571	5.119.286	17.872.318	36.234	310,2	3.000	98.007	234.443
3	35.982	3.889.802	14.738.128	34.549	145	2.220	95.368	192.960
4	6.468	310.721	130.363	1.700	82	2.400	-18.390	15.570
5	472	16.413	113.959	0	0	1.800	0	0

The initial Centroid is chosen randomly appropriate with the number of Clusters to be formed. In this research there were 5 initial centroids for each parameter used. The 6th data was taken as the centre of the 1st Cluster, the 3rd data was the centre of the 2nd Cluster, the 5th data was taken as the centre of the 3rd Cluster, the 11th data was taken as the 4th Cluster centre, and the taken the 18th data as the 5th Cluster centre [7].

Table 4. below is the calculation of cluster distance by determining the shortest distance using the euclidean formula in iteration 1:

**Table 4.** Distance of cluster center iteration 1

Airport	C1	C2	C3	C4	C5	Shortest Distance
A	9451297	947165	3606617	18623251	18704355	947165
B	9221113	1211014	3889115	18885477	18963869	1211014
C	9625729	2237	3367014	18383794	18478828	2237
D	9989201	788588	3027111	18057325	18141439	788588
E	12977003	3367069	17549	15041347	15130015	17549
F	1685	9625735	12977009	28009430	28103433	1685
G	18323320	8725960	5359125	9754322	9824013	5359125
H	18191259	8579861	5216510	9850196	9928667	5216510
I	25229049	15609878	12252282	2870116	2909380	2870116
J	22560571	12938611	9584842	5469558	5547624	5469558
K	28009431	18383798	15041376	162	295814	162
L	28161910	18536386	15192411	165676	226035	165676
M	28192855	18567697	15221179	280520	181143	181143
N	20933299	11342099	7975435	7224421	7272831	7224421
O	9043718	3256832	5206388	19728316	19778898	3256832
P	17879657	8390024	5073897	10438302	10479455	5073897
Q	17027606	7595735	4337023	11348564	11388292	4337023

Airport	C1	C2	C3	C4	C5	Shortest Distance
R	28103365	18478747	15129980	294830	24098	24098
S	26891989	17269018	13916410	1209846	1226593	1209846

Based on the calculation of euclidean distance from each cluster, it can be seen that the shortest distance from the cluster is the temporary location of the centroid until it reaches a steady state condition or the centroid position does not change again. For example, in Iteration 0, the shortest distance obtained at Airport A is 947165 which is located in the first centroid [6].

Table 5. below is the calculation of the shortest euclidean distance, a grouping of data is made by according to the position or location of the shortest centroid. Here is the data grouping:

**Table 5.** Data Grouping Iteration 1

No.	Airport	C1	C2	C3	C4	C5
1	A		1			
2	B		1			
3	C		1			
4	D		1			
5	E			1		
6	F	1				
7	G			1		
8	H			1		
9	I				1	
10	J				1	
11	K				1	
12	L				1	
13	M					1
14	N				1	
15	O		1			
16	P			1		
17	Q			1		
18	R					1
19	S				1	

Based on the grouping of data based on the shortest euclidean distance on iteration 1, the temporary centroid position is obtained as above. In Cluster 1 there is only one airport, namely Airport F. At Cluster 2 there are 5 airports namely A Airport, B Airport, C Airport, D Airport, and O Airport. At Cluster 3 there are 5 namely E Airport, G Airport, H Airport, P Airport, and Q Airport. In Cluster 4 there are 6 airports, namely I Airport, J Airport, K Airport, L Airport, and S Airport. In Cluster 5 there are 2 airports, namely M airport and R airport.

After obtaining a temporary Cluster position, a new centroid calculation is carried out based on Table 6. is the calculation results of the temporary cluster position data grouping [1].

**Table 6.** Determination the new centroids for iteration 2

No	Aircraft	Passenger	Cargo	Terminal	Area	Runway	EBITDA	Revenue
1	80431	7609051	27169914	22793	165	3000	148289	318187
2	38259	4077311	18456462	18082	189	2698	56962	158113
3	20414	2040013	11253489	11944	122	2282	24483	72310
4	10038	494408	2882135	4281	154	2423	-15888	20908
5	752	54601	56980	41850	437	2150	0	0

After going through the same steps in the first iteration namely the calculation of euclidean distance from each cluster and the calculation of the shortest euclidean distance, then proceed with the grouping of data based on the shortest euclidean distance on iteration 2. The temporary centroid position are in Cluster 1 there is only one airport, namely Airport F. In Cluster 2 there are 6 airports namely A Airport , B Airport , C Airport , D Airport , E Airport and O Airport . In Cluster 3 there are 5 namely G Airport, H Airport, N Airport, P Airport , and Q Airport. In Cluster 4 there are 2 airports, namely I Airport and J Airport. In Cluster 5 there are 5 airports, namely K airport, L airport, M airport, R airport and S airport.

After obtaining a temporary Cluster position, a new centroid calculation is carried out based on Table 7. is the calculation results of the temporary cluster position data grouping.

**Table 7.** Determination the new centroids for iteration 3

No	Aircraft	Passenger	Cargo	Terminal area	Area	Runway	EBITDA	Revenue
1	80431	7609051	27169914	22793	165	3000	148289	318187
2	37880	4046059	17836740	20827	182	2618	63363	163921
3	18028	1376807	9771087	5034	171	2338	5409	39986
4	9607	854061	4252494	11797	157	2563	-24875	35550
5	3693	158751	315132	17158	219	2242	-9115	4602

Table 8. below is the calculation of cluster distance by determining the shortest distance using the euclidean formula in iteration 3.

**Table 8.** Shortest distance calculation iteration 3

Airport	C1	C2	C3	C4	C5	The shortest distance
A	9451297	546574	9035423	14484569	18476219	546574
B	9221113	789865	9276784	14742567	18736624	789865
C	9625729	1076868	8926618	14274059	18246333	1076868
D	9989201	322476	8496450	13923668	17912294	322476
E	12977003	3102853	5569434	10918068	14899362	3102853
F	1685	9991790	18484102	23894623	27871407	1685
G	18323320	8359389	569862	5601648	9599347	569862
H	18191259	8247763	882310	5708993	9700959	882310
I	25229049	15282971	6843821	1337569	2694101	1337569
J	22560571	12629350	4265989	1337567	5319312	1337567
K	28009431	18096922	9699557	4157852	240182	240182
L	28161910	18245647	9840701	4301188	319870	319870
M	28192855	18270725	9855840	4321636	337635	337635

Airport	C1	C2	C3	C4	C5	The shortest distance
N	20933299	10957621	2481781	3075341	7055866	2481781
O	9043718	2481671	10028885	15571786	19561997	2481671
P	17879657	7889373	841187	6293288	10266008	841187
Q	17027606	7046674	1711633	7204446	11175534	1711633
R	28103365	18175960	9752553	4222533	247450	247450
S	26891989	16956564	8526456	3001539	1016447	1016447

Based on the calculation of the shortest euclidean distance, a grouping of data is made by according to the position or location of the shortest centroid. Based on Table 9. the data grouping with the shortest euclidean distance in iteration 3, the final result is obtained in the cluster as below. This is because the centroid position on the iteration 2 and the iteration 3 is fixed or does not change, this condition indicates that the steady state condition has occurred which is the final cluster position requirement [6].

**Table 9.** Data grouping iteration 3

No.	Airport	C1	C2	C3	C4	C5
1	A		1			
2	B		1			
3	C		1			
4	D		1			
5	E		1			
6	F	1				
7	G			1		
8	H			1		
9	I				1	
10	J				1	
11	K					1
12	L					1
13	M					1
14	N			1		
15	O		1			
16	P			1		
17	Q			1		
18	R					1
19	S					1

Table 10. Table 11. Table 12. below are the results of clustering with SPSS software:

**Table 10.** Initial cluster centers

	Cluster				
	1	2	3	4	5
Zscore(Aircraft)	,71960	2,77375	-1,01407	,01198	-1,04074
Zscore(Passanger)	,97675	2,52655	-,97918	,12666	-1,01480
Zscore(Cargo)	,98850	2,06050	-1,23161	1,16033	-1,21780



	<i>Cluster</i>				
	1	2	3	4	5
Zscore(Terminal)	,36560	,06730	3,74028	-,61395	-,71903
Zscore(Area)	2,41646	-,53242	2,57912	-,69502	-,69063
Zscore(Runway)	-,59459	1,75383	,20882	1,04313	-1,79969
Zscore(EBITDA)	1,36075	2,40183	-,34051	-,68060	-,68060
Zscore(Revenue)	1,41887	2,34585	-,88634	-,72818	-,72818

**Table 11.** Number of Cases in each Cluster

Cluster 1	5,000
Cluster 2	1,000
Cluster 3	6,000
Cluster 4	6,000
Cluster 5	1,000
Valid	19,000
Missing	,000

**Table 12.** Cluster membership

Case Number	Airport	<i>Cluster</i>	Distance
1	A	1	259623,001
2	B	1	184674,375
3	C	1	1197751,514
4	D	1	776341,886
5	E	5	,000
6	F	2	,000
7	G	4	858820,341
8	H	4	1101075,755
9	I	3	2245059,500
10	J	4	3556319,387
11	K	3	642707,828
12	L	3	762840,144
13	M	3	775797,708
14	N	4	1799017,652
15	O	1	2068908,981
16	P	4	1532668,980
17	Q	4	2421582,653
18	R	3	673560,509
19	S	3	570160,417

### 3.4 Recapitulation of Clustering Results

Based on Table 13. the calculation of the cluster k-means algorithm the different results of clustering between the k-means manual algorithm and SPSS are obtained, this is because the weakness of the k means algorithm in SPSS software is dependent on the initial centroid.

In this study the results used are the manual k-means algorithm because it is more suited to the airport situation. The cluster results are in cluster 1, there is only one airport, namely Airport F. In cluster 2 there are 6 airports, namely Airport A, Airport B, Airport C, Airport D, Airport E, Airport O. In cluster 3 there are 5 namely G Airport, H Airport, N Airport, P Airport, and Q Airport. In cluster 4 there are 2 airports namely Airport I and Airport J. In cluster 5 there are 5 airports, namely K Airport, L Airport, M Airport, R Airport and S. Airport. Below is the recapitulation of k-means clustering result

**Table 13.** Recapitulation of clustering results

Manually	SPSS
F	A
	B
	C
	D
	O
A	F
B	
C	
D	
E	
O	
G	K
H	L
N	M
P	R
Q	S
	I
I	Q
J	P
	G
	H
	J
	N
K	E
L	
M	
R	
S	

## 4. Conclusion

Based on the ANOVA results using SPSS, it can be concluded that there is an influence between variable aircraft movements, passenger movement, cargo, area, terminal area, runway, EBITDA and revenue to the clustering process, this is indicated by the F statistic value greater than F critical.

Based on the two-step analysis, the number of 5 clusters has been optimal, this can be seen from the silhouette coefficient value of 0.6 which is classified as good from the quality and strength of the cluster

Based on the calculation of the cluster k-means algorithm the different results of clustering between the k-means manual algorithm and SPSS are obtained, this is because the weakness of the k means algorithm in SPSS software is dependent on the initial centroid. In this study the results used are the manual k-means algorithm because it is more suited to the airport situation.

The cluster results are in cluster 1, there is only one airport, namely Airport F. In cluster 2 there are 6 airports, namely Airport A, Airport B, Airport C, Airport D, Airport E, Airport O. In cluster 3 there are 5 namely G Airport, H Airport, N Airport, P Airport, and Q Airport. In cluster 4 there are 2 airports namely Airport I and Airport J. In cluster 5 there are 5 airports, namely K Airport, L Airport, M Airport, R Airport and S. Airport.

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